Supporting our Corporate Clients' Internationalization Strategies and Ambitions

FOCUS on CENTRAL & EASTERN EUROPE

Alessandro Paoli – Head of UniCredit International Center Italy Milan, October 14, 2022



UniCredit S.p.A.

Agenda



UniCredit, a real pan-European Commercial Bank



Corporate & Individual Solutions across all of our Group's geographies



Internationalization- Products' offering



Our Coverage



UniCredit, a pan-European Commercial Bank

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UniCredit: A simple successful pan-European Commercial Bank

Commercial Banks with leader positions¹ in 11 out of 13 countries²

Third-largest Corporate Lender in Europe³

International Network and access to 3,200 correspondent banking relationships **15 million customers,** thereof **1 million corporate and public sector clients**

The Leader in the EUR Bond market⁴ and the European Trade Finance Power House⁵ Providing best-in-class solutions for Group clients in all geographies

¹Data as of 3Q21 where available (otherwise the latest disclosed) ranking between #1 and #5 in terms of total assets according to local accounting standards. Austria as of FY20, where available, according to last available separate financial statement data; ²Austria, Bosnia, Bulgaria, Croatia, Czech Republic, Germany, Hungary, Italy, Serbia, Slovakia, Slovenia; ³Data as of 3Q21 for Peers, UC as of 4Q21, based on available public data; peers include: BNP, Deutsche Bank, Santander, HSBC, ISP, SocGen. FX exchange rate at 30 September 2021 for 3Q21 data; ⁴#3 All EMEA Bonds in EUR by no. of deals as of 4 January 2022 (period: 1 Jan – 31 Dec 2022) and #1 (cumulative 1 Jan 2013 – 31 Dec 2021), source: Dealogic; ⁵Euromoney Trade Finance Survey: https://www.euromoney.com/research-and-awards/surveys-and-awards/trade-finance-survey



Delivering a unique pan-European network

Leading in EMEA¹



Italy: #1 in "Combined Bonds and Loans"²



Germany: #2 in "Combined Bonds and Loans"²



CE&EE: #1 in "Combined Bonds and Loans"²



EMEA: #1 Covered Bonds in EUR³



One of Leading Lenders in CEE⁴

One of the Largest lender in the Region, with market share in lending 4 at 11.8 %

Ranked in the **top 5** in most CEE countries⁵

Mainly **present in EU** countries⁶ (more than two thirds of UniCredit CEE assets are in EU countries)

Well diversified ensuring resilient performance throughout the cycle

¹Leading in EMEA: #3 EMEA Bonds in EUR by no. of deals, source: Dealogic as of 4 Jan 2022 (period: 1 Jan – 31 Dec 2021); ²Combined Bonds and Loans in EUR (ITA, GER, CEE) and Combined Corporate Bonds and Loans in EUR (ITA), respectively – Bookrunner rankings by volume; source: Dealogic as of 4 Jan 2022 (period: 1 Jan – 31 Dec 2021); "CE&EE" refers to the official Dealogic Loan Analytics category "Eastern Europe" combined with "Austria"; ³EMEA Covered Bonds in EUR, source: Dealogic as of 4 Jan 2022 (period: 1 Jan – 31 Dec 2021); ⁴Market share in lending as of November 2021 (including Austria, excl. Russia), while ranking as of September 2021; ⁵As of September 2021; ⁶Bulgaria, Croatia, Czech Republic, Hungary, Romania, Slovakia, Slovenia, includes Bosnia and Herzegovina (managerially mainly under Zagrebacka Banka in Croatia) and Serbia (EU membership process initiated)



Key facts and figures

FY21 Key figures UniCredit S.p.A.¹

 Revenues: Operating prof Underlying ne Total Financia 	t profit ² :	EUR 18.0 bn EUR 8.2 bn EUR 3.9 bn EUR 805 bn	
	11%	Italy	Short-term
FY21 RWA composition ⁴	18% 26%	GermanyCentral Europe	Long-term
		 Eastern Europe 	Outlook
		Other (GCC, Non-Core)	Counterparty

UniCredit Ratings⁵

	UniCredit S.p.A.		
	S&P	Moody's	Fitch
hort-term	A-2	P-2	F2
ong-term	BBB	Baa1	BBB
utlook	Stable	Negative	Stable
ounterparty	BBB+	Baa1	BBB

Underpinning UniCredit's simple business model

¹Source: Income Statement in Divisional Database 4Q21&FY21, https://www.unicreditgroup.eu/en/investors/financial-reporting/group-results.html?intcid=INT-IG_SLIDER0048; ²Underlying net profit means Stated net profit adjusted for non-operating items, dito. p. 17; ³Refers to Group Commercial Total Financial Assets. Non-commercial elements, i.e. CIB, Group Corporate Centre, Non Core, and Leasing / Factoring are excluded. Numbers are managerial figures, dito. p. 17; ⁴Source: Divisional Database 4Q21&FY21; https://www.unicreditgroup.eu/en/investors/financial-reporting/group-results.html?intcid=INT-IG_SLIDER0048; ⁵UniCredit Ratings – latest changes / confirmation: UniCredit S.p.A.: S&P – July 2022, Moody's –August 2022, Fitch – December 2021





Corporate & Individual Solutions across all of our Group's geographies



UniCredit – a pan-European Commercial Bank with Client Solutions across all Group geographies



Corporate & Individual Solutions across all Group geographies

Group clients

- Corporates
- Financial Institutions
- Public Sector
- Institutional & Private Investors

Our Products and Services

- Financial Sponsors
- Holding Companies and Family Offices
- Retail, Private Banking & Wealth Management Clients



- Client Risk Management providing top-class solutions across multiple asset classes and channels
- Advisory & Capital Markets offering best-in-class advise and access to capital markets
- **Specialised Lending** as a market leader in financing we offer tailor-made financing solutions
- Individual Solutions defines the Group investment strategy and combines all investment and protection solutions for individual clients





CE & EE Network	:: Bucharest Budapest	Prague Sarajevo	
Banja Luka	Ljubljana	Sofia	
Belgrade	Moscow	Vienna	
Bratislava	Mostar	Zagreb	

Client focused and best-in-class global product platforms



Unrivalled position in Central Europe & Eastern Europe



Croatia 27% market share

Romania 8% market share

Slovakia 6% market share



Bosnia-Herzegovina 23% market share

Czech Republic 10% market share

Russia 1% market share²

Slovenia 7% market share



Bulgaria 19% market share



Hungary 8% market share Ş

Serbia 11% market share



a Strong Partner in Central and in Eastern Europe

Positioning and Market Shares in terms of Total Assets as of 3Q21; ¹Ranking in Austria is as of 4Q20, MS is as of 3Q21; ²Ranking in Russia in terms of international peers' size (stand-alone basis); Source: UniCredit Strategy and Benchmarking



Internationalization - Products' offering

Products' offering: Client's needs vs Banking support

		Cross Border	
	Import / Export	Sales Production Plant / Distribution	
Client's Needs	 The Client starts to: Buy components abroad Sell products / services in Foreign Countries 	 The Client opens a Representative Office or a Trading Company to start exploring business opportunities to work in a predetermined single market The Client opens a local Trading Company or a Subsidiary to finalize a more structured business plan in a predetermined market through a production plant or a distribution warehouse (JV, Greenfield / Brownfield /M&/) 	
	The Bank supports the Client in managing:	The Bank supports the Client for:	
Banking	- Cross Border transactions	- Account opening & Cash Management	
Support	- Export Finance	- Lending: Working Capital, Capex financing, Acquisition Finance,	
	- Guarantees and L/Cs	Project Finance, Factoring & Leasing, Supply Chain Finance	
	 Referrals for professional services offered by third parties 	 Foreign Exchange (Spot & Forward), IRSwaps, CCSwaps, Liquidity Management 	
	Global Transactional Services (domestic)	Destination Markets' Coverage & Services	
		nternational Support	

Offering top class products to Corporate and Institutional Clients



EU Funds

- Comprehensive set of banking products to support EU project execution – project account, advance payment guarantee, bridge financing, project financing, etc.
- Monitoring of EU tenders and informing clients about new funding opportunities
- Full-set of EU financial instruments to provide favourable financing terms and easier access to financing for different sectors (tourism, agriculture, manufacturing, etc.) and customers

<u>Markets</u>

 Treasury – market risk hedging (protection from foreign exchange risk and interest rate risk), FX spot transactions

<u>Wo-Ca</u>

 Solutions Portfolio – Single name receivable finance; Financing of receivables portfolios; Factoring

<u>Leasing</u>

Product Offering – Financial leasing;
 Loan product; Operational leasing;
 Fleet management; Full-service
 operational leasing:

Investment Banking

Corporate Finance Advisory – advisory services related to mergers and acquisitions (M&A), capital structure, business strategies and related matters Other Specific Services

- **Payables** Payables Finance/Supply Chain Finance; Fintech Solutions (incl. Dynamic Discounting; Reverse Factoring
- Vendor Leasing Offer
- Insurance Management

- Capital Markets Advisory offering of equity and debt financial instruments with or without underwriting
- Other public domain investment services

¹³ One of the biggest players in Central & Eastern Europe



International Center Italy: our Coverage

Our Coverage for corporates in Central and Eastern Europe

UniCredit International Centers

- **Dedicated offices / international client units specialised in cross-border business,** speaking multiple languages and having a deep market knowledge
- One single entry point in each country and state-of-the-art services out of one hand
- Access to dedicated Group-wide products, from a simple cross-border current account opening to more complex structured financial solutions
- Additional services, including advisory activities, as well as fiscal and legal support in conjunction with local external professionals



One Single point of Entry



THANK YOU



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Disclaimer

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as of October 2022