























# Energy, Water & Environment

Opportunities and challenges for strategic partnerships with Italian companies in the evolving UAE energy sector



















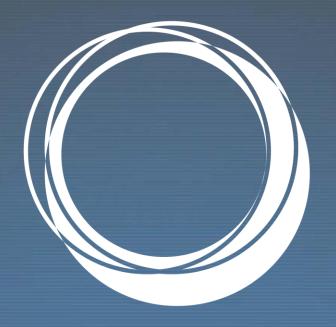






# Mr. Jamal Alhammadi

VP - Clean Energy & Diversification
Business Development & Ex - Clean Energy & Diversification
Dubai Electricity & Water Authority





HIS HIGHNESS SHEIKH KHALIFA BIN ZAYED AL NAHYAN

PRESIDENT OF THE UNITED ARAB EMIRATES

WE WORK TO ACHIEVE
THE DIRECTIVES OF OUR
WISE LEADERSHIP, TO
MAKE THE UAE THE
BEST COUNTRY IN THE
WORLD



HIS HIGHNESS SHEIKH MOHAMMED BIN RASHID AL MAKTOUM

> VICE PRESIDENT AND PRIME MINISTER OF THE UAE AND RULER OF DUBAI



WE WORK TO ACHIEVE THE OBJECTIVES OF THE UAE CENTENNIAL 2071, THE UAE VISION 2021, AND DUBAI PLAN 2021 TO SECURE A HAPPY FUTURE AND A BETTER LIFE FOR FUTURE GENERATIONS



#### DUBAI ELECTRICITY AND WATER AUTHORITY ..... ASUCCESS STORY AND WORLD CLASS ACHIEVEMENTS

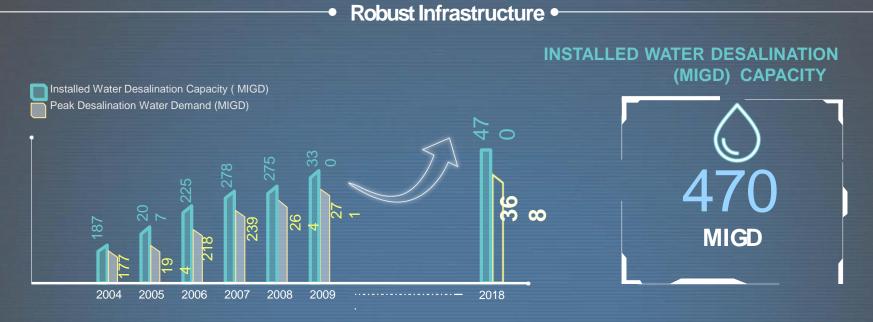
Robust Infrastructure •

#### **INSTALLED CAPACITY(MW)**





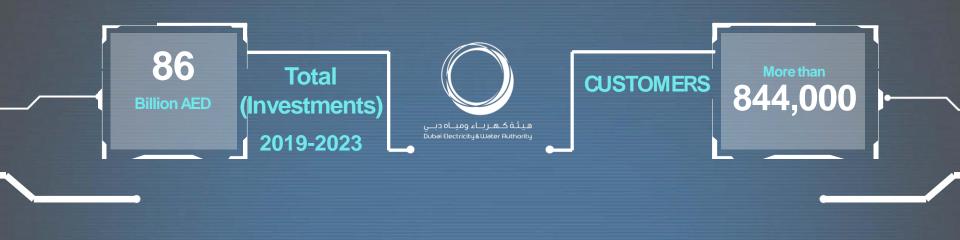
#### DUBAI ELECTRICITY AND WATER AUTHORITY .....ASUCCESS STORY AND WORLD CLASS ACHIEVEMENTS



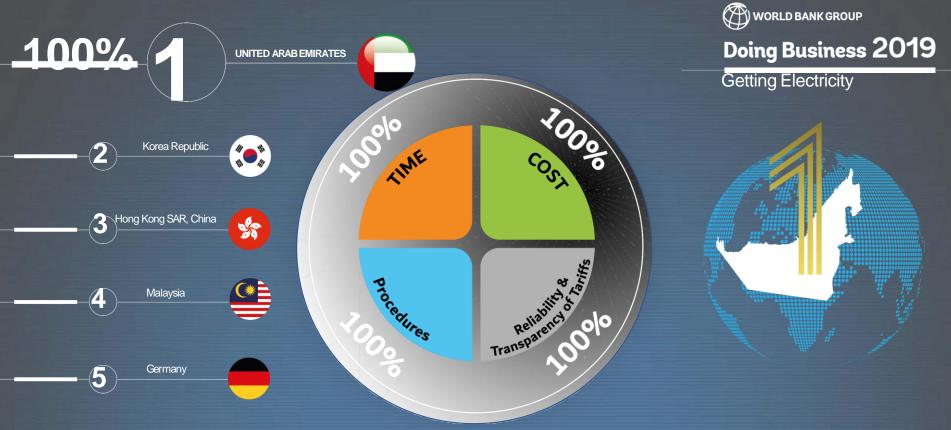
By 2018: Peak demand for water reached 368 MIGD

#### **DUBAI ELECTRICITY AND WATER AUTHORITY .....**

#### A SUCCESS STORY AND WORLD CLASS ACHIEVEMENTS







The UAE, represented by DEWA, has maintained its number 1 rank globally in Getting Electricity for the second consecutive year, with a full mark in all indicators, As per World Bank's Doing Business 2019 report

# OUR OBJECTIVE IS TO HAVE 75% FROM CLEAN ENERGY BY 2050 THROUGH THE DUBAI CLEAN ENERGY STRATEGY 2050

**STRATEGY** 

2050







42,000 MW
CLEAN AND RENEWABLE
ENERGY BY



2050,

## The lowest levelised cost of electricity

# WORLD RECORD FOR

4 TIMES (IPP)



```
Phase 1 (13 MWPV)
                          11 cent/KWh
                          5.62 cent/KWh
Phase 2 ( 200 MWPV)
Phase 3 ( 800 MW PV)
                          2.99 cent/KWh
                          2.4 cent/KWh
Phase 4 (250 MWPV)
Phase 4 ( 700 MWCSP) |- -
```

#### MOHAMMED BIN RASHID AL MAKTOUM SOLAR PARK

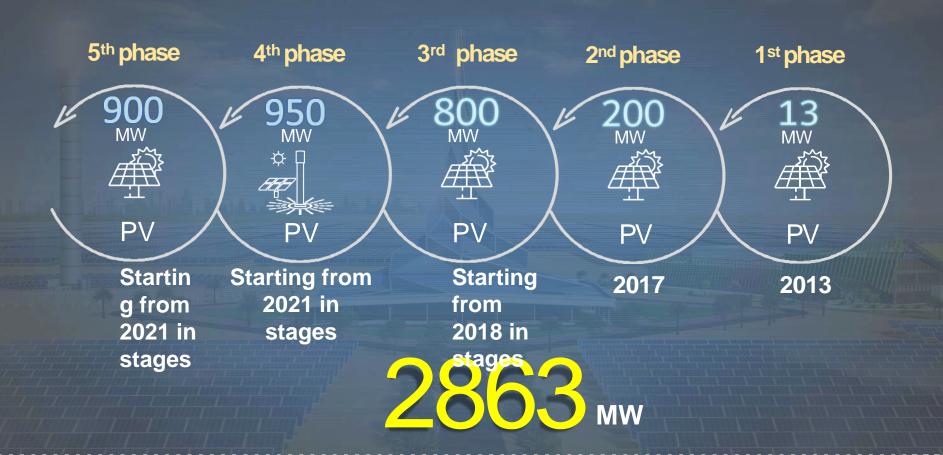
LARGEST SINGLE-SITE SOLAR
PARK IN THE WORLD (
127 Km<sup>2</sup>)







#### **CURRENT PROJECTS**



#### MOHAMMED BIN RASHID AL MAKTOUM SOLAR PARK

19<sup>th</sup> March 2018

The laying of the foundation stone of the 4th phase of the Mohammed Bin Rashid Al Maktoum Solar Park

# Phase 4( 700 MW CSP + 250 MW PV)





#### MOHAMMED BIN RASHID AL MAKTOUM SOLAR PARK





- •The world's tallest Solar Tower, at 260 meters.
- •Largest storage capacity in the world.
- Total investments of around AED 16 billion.
- •Powering about 320,000 residences.
- •This phase includes 3 units (18 Km<sup>2</sup>) using the **CSP Parabolic trough** with a total capacity of 600MW (200MW each) and a **CSP Solar Tower** with a capacity of 100MW and 250 MW from **PHOTOVOLTAIC PANELS (PV)**.

#### **SOLAR INNOVATION CENTRE**

#### Level 4:

Viewing Gallery

#### Level 3:

· Cafe`

#### Level 2:

- Learning Centre
- Temporary Exhibitions
- Management Offices

#### Level 1:

- Exhibition
- Auditorium

#### Ground floor:

- Entrance
- Reception
- Gift Shop

- ❖ THE SOLAR INNOVATION CENTRE (SIC) IS AN ICONIC BUILDING, WHICH IS SITUATED AT THE SHEIKH MOHAMMED BIN RASHID AI Maktoum SOLAR PARK IN DUBAI.
- ❖ INTERACTIVE INNOVATION CENTRE EQUIPPED WITH THE LATEST TECHNOLOGIES IN RENEWABLE AND CLEAN ENERGY

#### **RESEARCH & DEVELOPMENT CENTRE**

#### The Centre includes:

- Outdoor/Indoor testing facilities.
- \*3D printed LAB (The R&D Centre includes DEWA's lab, which was built using 3D printing technology).
- \*PVRO (Photovoltaic Reverse Osmosis) Water desalination using solar energy.



#### **DUST SOILING AND CLEANING PROJECTS**

1.Robotics and advanced cleaning methodologies using Artificial Intelligence. The robot moves automatically with the help of wheels and sensors.



#### 2.Evaluate Anti-soiling coating ( 20 types) in 4 Groups: Group

1: without cleaning

**Group 2: dry cleaning monthly** 

Group 3: water cleaning using sponge Group 4: S

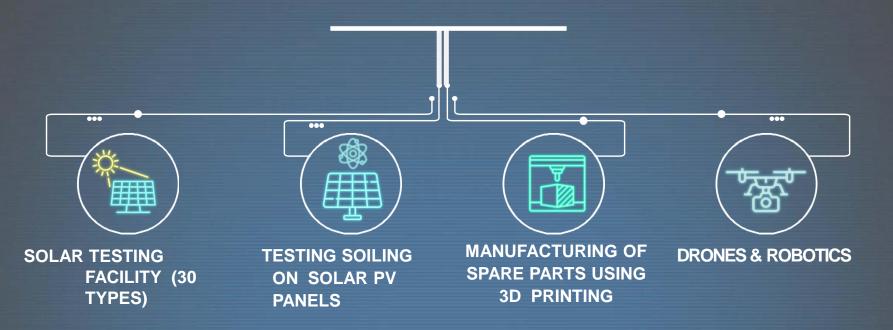
cleaning



#### 3.Soiling investigation on PV and glass surfaces

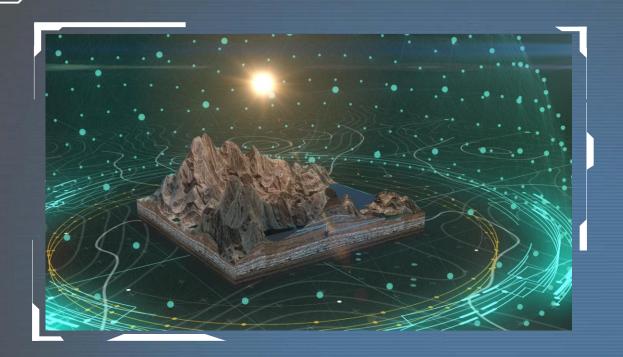
- Dust composition and adhesion at five locations in Dubai.
- Soiling Rate of different mounting structures (multi-tilt, fixed tilt, 1-axis, 2-axis tracking systems)

#### OTHER RESEARCH PROJECTS





# HYDROELECTRIC PUMPED STORAGE STATION IN HATA



TOTAL CAPACITY



250 MW



THE FIRST OF ITS KIND IN THE ARABI SMART
GRID
STRATEG
Y







**SHAMS DUBAI** 

#### **EV GREEN CHARGER**

INFRASTRUCTURE AND ELECTRIC VEHICLE CHARGING STATIONS

MORE THAN **200** EV GREEN CHARGER



#### DUBAI ELECTRICITY AND WATER AUTHORITY .....ASUCCESS STORY AND WORLD CLASS ACHIEVEMENTS





#### DUBAI ELECTRICITY AND WATER AUTHORITY .... ASUCCESS STORY AND WORLD CLASS ACHIEVEMENTS



#### FURTHER DECOUPLING ELECTRICITY GENERATION AND WATER DESALINATION

# 100%

OF DESALINATED WATER WILL BE PRODUCED BY USING A MIX OF CLEAN ENERGY

ALLOWING DUBAI TO EXCEED GLOBAL TARGET TO USE CLEAN ENERGY TO DESALINATE WATER





DISRUPTING THE ROLE OF UTILITIES BY LAUNCHING

### "DIGITAL DEWA"

THE DIGITAL ARM OF DUBAI ELECTRICITY AND WATER AUTHORITY



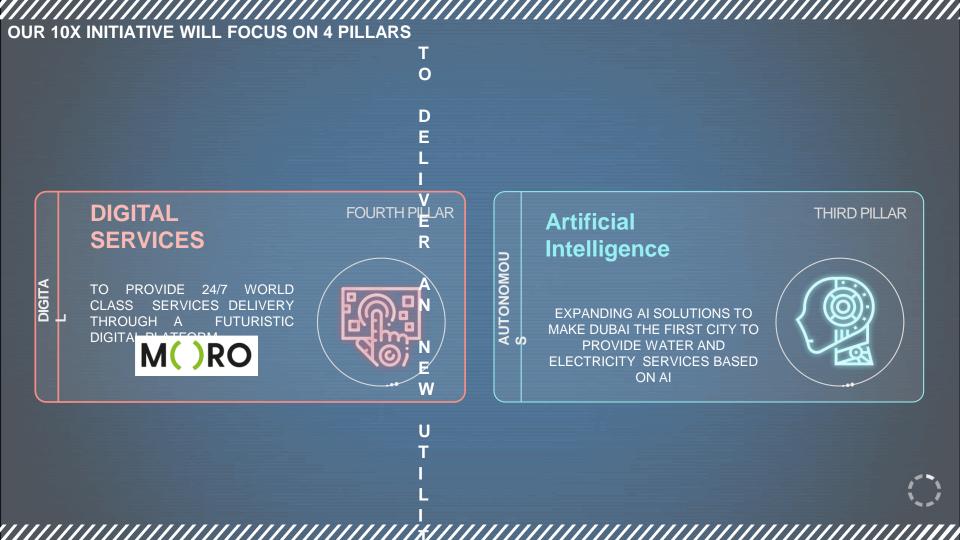
# OUR 10X INITIATIVE WILL FOCUS ON 4 PILLARS TO DELIVER AN NEW UTILITY EXPERIENCE FOR DUBAI AND THE WORLD:



**TECHNOLOGIES** 



































# Gabriele Scicolone President of OICE (Italian Engineering Association)





#### **Business Mission to the EAU**

**Roundtable Energy, Water, Environment** 

Gabriele Scicolone President



#### **OICE** in a nutshell

- Created in 1965 OICE is member of FIDIC, EFCA and the Confederation of Italian Industry
- 400 associates
- Members' yearly turnover amounts to 3 billion €uros
- 46% of revenues abroad
- Members companies employ about 20.000 engineers, architects, geologists and economists

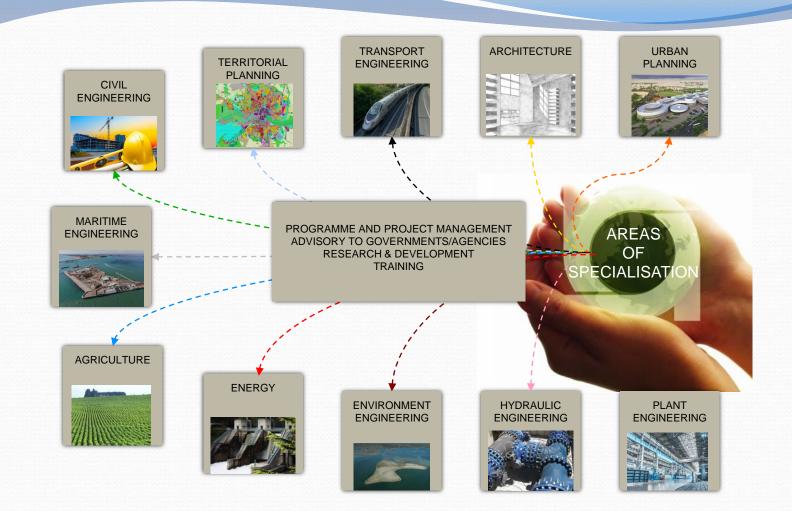
#### **OICE** operates in 4 major areas:

- Representing engineering interest in Italy and worldwide
- Promoting engineering culture
- Promoting Internationalization and participation of Italian companies in International Projects
- Providing advisory services for members

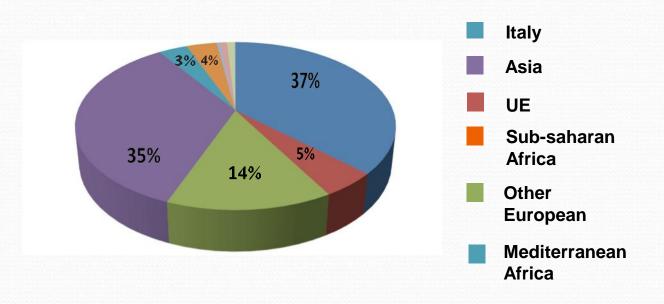
#### Internationalization activities

Supporting Italian engineering companies in internationalization activities, specifically:

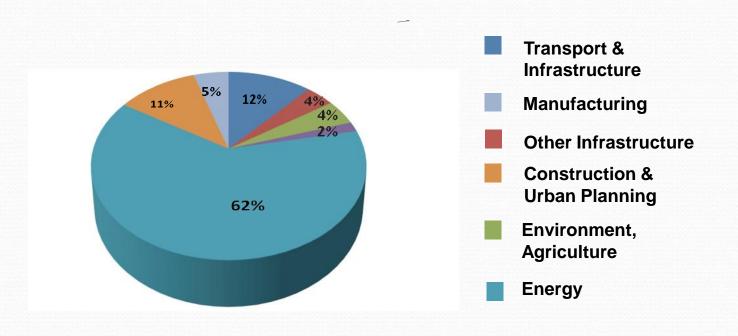
- Promoting the presence of engineering companies in governmental missions across the world
- Organizing specific business visits in selected foreign countries
- Supporting Associates in cooperating with EU Institutions and International Banks: WB, EBRD, ADB, AfDB, EBI, AIIB, Regional Financial Institutions
- Promoting networking and partnerships with international players in the target countries



#### Production value, by area, 2017



#### Foreign production value, by sector, 2017



#### The right **context** for cooperation

- Macro economic and geopolitical scenario
- Positive impact of technology and innovation, which enhance possible cooperation
- Leading sectors: Energy&Environment, transportation and construction
- Asia considered by OICE companies as paramount for foreign activities
- Asia (Middle East, Central Asia, South East) major area of interest for the next 3 years
- Italian strong presence on MENA markets

#### **EAU** and Italy

- Strong political and economic cooperation
- Main market for Italian Export within MENA area
- EAU investments projects pipeline
- Strategic hub for business
- Special Italian expertise: energy&environment, water, tourism&hospitality, real estate, transport infrastructures
- EAU-Italy cooperation on third countries
- EXPO: Milan 2015-Dubai 2020









ITALY
A14- SECTION 6B WIDENING TO THE 3ND LANE - DESIGN AND WORK
SUPERVISION















#### Thank you for your attention

**Gabriele Scicolone** 

info@oice.it www.oice.it



























# Energy, Water & Environment

Opportunities and challenges for strategic partnerships with Italian companies in the evolving UAE energy sector



# ENERGY-WATER-ENVIRONMENT Opportunities and challenges for strategic partnerships with Italian companies in the evolving UAE energy sector

Dubai, April 15th 2019

Hotel Grand Hyatt

#### History and company profile

- SACE is the Italian Export Credit Agency, that jointly with Simest forms the Export and Internationalization Hub of Cdp, the state owned entity that promotes the development of the Italian industrial system
- Sace Simest support Italian companies with a wide range of insurance and financial products: export credit, investment protection, financial guarantees, surety bonds, factoring, equity investments and soft loans
- with a € 114 billion transaction portfolio, Sace Simest facilitate the financing of large projects involving an Italian procurement, providing foreign buyers with competitive finance/ payment terms

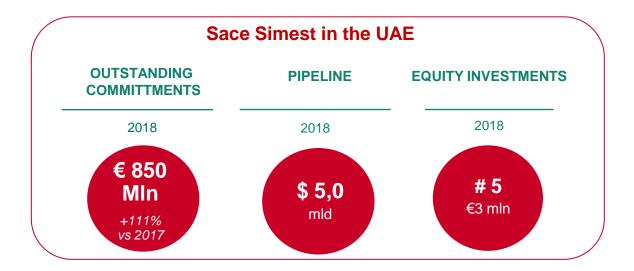






#### **UAE** a strategic area for Sace Simest

- **UAE represents a focus market** for our activities due to huge Governments investing in infrastructures, urban development and industrial diversification
- Sace Simest was the first ECA to open an office in Dubai, a strategic hub for reaching out business opportunities all over the MENA regional hub for the GCC and North Africa countries
- UAE selected among pioneer markets to promote our "Push Strategy"





# Sace Simest: enhancing trade and investment opportunities in the UAE







#### \$ 310 mln

**Credit Line to the Dubai Electricity** & Water Authority (DEWA) for the construction of a desalination plant by Fisia Italimpianti, (Salini-Impregilo).





Cooperation on Waste and Water treatment, Renewables and Energy with SEWA on tied and untied facilities



#### \$1.0 billion

Letter of Interest to UAE Department of Finance to support up to \$1.0 billion for projects connected to the Expo 2020 site involving Italian suppliers



#### Mohammed bin Rashid al Maktoum Solar Park



World's largest single-site solar

AED50bn (USD13.6bn) project

Independent Power Producer model.

Power generation capacity of 1,000MW by 2020 and 5,000MWby 2030,

Reducing 6.5mn tonnes of emissions annually.

The project is going to be developed in 3 stages:

- 13MW operating starting 2013
- 200MW operating starting 2017
- 800MW starting 2020



#### **Energy performance**



DEWA as a Super ESCO (Energy Service Company), it enables the energy performance contracting market in Dubai by developing energy efficiency projects targeting more than 30,000 buildings by executing building retrofits, increasing penetration of district cooling, building capacity of local ESCOs for private sector and facilitating access to project finance.



#### **UAE Water Security Strategy**



In September 2017, Ministry of Energy & Industry unveiled the UAE Water Security Strategy 2036, which aims to ensure sustainable access to water during both normal and emergency conditions.

The strategy focuses on:
Water Demand Management Programme
Water Supply Management Programme
Emergency Production and Distribution Programme
Policy development / legislation



#### **Case studies - Energy**

#### **Enel Green Power – South Africa**

 Export Credit Facility of € 160 mln entirely covered by SACE granted by a pool of international banks to the South Africa subsidiary of EGP for the construction of a photovoltaic plant with an installed capacity of 313,5 MW realised by the Italian consortium formed by Terni Energia and Enertronica



SACE has guaranteed Italian sub-supplies for € 160 million linked to the construction of a turnkey CCGT power station of 4,800 MW in Beni Suef, 120 km South of Cairo, within an EPC contract of €2.0 assigned to a consortium formed by Siemens AG and El Sewedy Electric

#### **National Grid - UK**

Export Credit Facility of € 520 mln 90% covered by SACE granted by a pool of international banks for the design, supply and installation of a submarine cable interconnecting UK and Norway energy grids with a capacity of 1400 MW, part of an enlarged project valued at €2.0 bn











#### **Head Office**

Rome Piazza Poli 37/42 • 00187 • Tel. +39 06 67361 • Fax +39 06 6736225

#### Italy

Bari +39 080 5467763 • bari@sace.it | Bologna +39 051 0227440 • bologna@sace.it | Brescia +39 030 2292259 • brescia@sace.it | Florence +39 055 536571 • firenze@sace.it | Lucca +39 0583 444234 • lucca@sace.it | Milan +39 02 4344991 • milano@sace.it | Monza +39 039 3638247 • monza@sace.it | Naples +39 081 5836131 • napoli@sace.it | Palermo +39 091 581100 • palermo@sace.it | Pesaro +39 0721 383229 • pesaro@sace.it | Rome +39 06 6736309 • roma@sace.it | Turin +39 011 3997839 • torino@sace.it | Venice +39 041 2905111 • venezia@sace.it | Verona +39 045 8099460 • verona@sace.it

#### Worldwide

Hong Kong +852 35076190 • hongkong@sace.it | Istanbul +90 212 2458430/1 • istanbul@sace.it | Johannesburg +27 11 4638595 • johannesburg@sace.it | Mexico City +52 55 24536377 • mexicocity@sace.it | Moscow +7 495 2582155 • mosca@sace.it | Mumbai +91 22 43473470 • mumbai@sace.it | Nairobi +254 719 014 207 • nairobi@sace.it | São Paulo +55 11 31712138 • saopaulo@sace.it





























# Matteo Codazzi CEO of CESI



LIMITED USE

# CESI

Shaping a Better Energy Future

# CESI is a leading player in engineering, testing and power systems consulting for the electricity sector worldwide





CESI IS VELY WELL

entrenched in the



CESI-GCC Member states Workshops On Energy Trading Abu Dhabi and Bahrain

CESI-AFESD Pan-Arabic Masterplan Interconnections Electricity and Gas



## CESI is very well entrenched in the Middle East





#### CESI has a solid track record supporting the (r)evolution of the UAE power system

#### UA Population: 9.4 millions **GDP**: 382.7 billion \$ Electricity demand: 121 TWh Installed Capacity: 37,3 GW Transmission network: 13.158 km RES penetration: <1% Abu Dhabi

## **Key CESI Clients in the Area** GCC Electrical Testing Laboratory المفتبر الغليجي لغعص المعدات الكهربائية

#### **CESI Main References in the Area**

- 1. DFWA UAE Consultancy services for Shams Dubai
- 2. DFWA UAE Transmission Operational Department support for RES integration
- 3. ADWFA UAE Smart Metering Strategy Review Abu Dhabi
- 4. ADWEA UAE Quality Assurance and Control with Transco Abu Dhabi
- 5. AFESD Arab League Strategic Pan Arabic Masterplan
- 6. GCCIA-GCC Consultancy on strategic interconnection

#### Flagship Project

ھیئة کہ رباء ومیاہ دبی Dubai Electricity & Water Authority

- Consultancy service for implementation and management of distributed renewable resources generators into **DEWA Grid**
- · Assist DEWA in launching distributed renewable connection
- · setting up the new organisation structure for handling Distributed Renewable Connections:

for GCCIA

- support DEWA in defining the most appropriate technical standards for the connection
- make recommendations for a successful implementation program



C

# Grid reinforcement and renewables are the two major drivers to the UAE power sector development



Fostering partnerships with UAE is increasingly attractive for the italian power and utility industry



























# Giuseppe D'Alessandro Director Eemax Engineering



## Company profile Business Model

Kren Operations Group, Ltd. www.eemaxx.it





### **AGENDA**



· Company Profile



Business Model



**Energy Markets** 



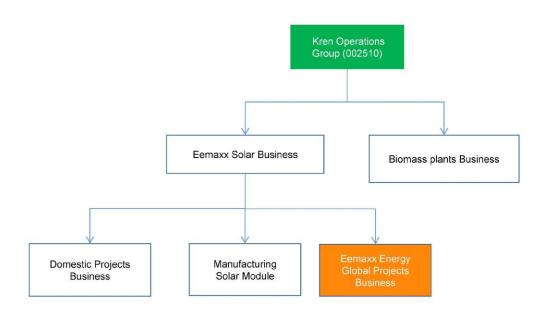
Global Service Network



Project References



# Kren Operations Eemaxx and its Global Projects Business















#### **BUSINESS MODEL**

#### PROJECT DEVELOPMENT

- Development or purchase of projects..
- The strategy is to create an SPV for each project..

#### EPC, CONNECTION, PAC

 It is the EPC's responsibility to provide a connection to the network, sign the Provisional Acceptance certificate (PAC) and the Final Acceptance Certificate (FAC)

#### BRIDGE/CONSTRU CTION FINANCING

 Eemaxx provides services aimed at the construction of PV plants: supply, production, assembly and construction

#### PROJECT FINANCING

 In addition to the Bridge Financing and Construction Funding, Eemaxx has the financial capacity and a global network to finance complete projects

### OPERATION & MAINTENANCE

The company can take part in the Operation and Maintenance (O & M) activities of the PV plants together with its service partners



Six Energy Location: Emilia Romagna, Italy Location Type: Roof Top Project Scale: 2,3 MWp



Location: Campania, Italy Project Type: Roof Top Project Scale: 1,8 MWp





### **Products, Certificates and Warranty**

























- Our manufacturing plant has been certified according to the following standards:
  - √ ISO 9001:2008 Certificate of Quality Management System
  - ✓ ISO 14001:2004 Certificate of Environment Management System
  - ✓ OHSAS 18001:2007 Certificate of Safety Management System
- Our production lines are under rigorous statistical process control
  - ✓ Strict online and before shipment quality control are conducted by using advanced inspection equipment.
- Our PV modules have been awarded with independent VDE, CSA, TUV, UL, CEC and CGC certifications
- We always strive to make better products and spare no efforts to improve the quality and performance of our cells and modules



### **Products, Certificates and Warranty**

























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### References

- Over the past three years, Eemaxx has completed PV projects in:
  - Italy 48 MW

- We are currently developing project pipeline for 2018-2019 in:
  - Mexico 235 MW
  - Italy 73,5 MW on the roof tops
  - Italy 41 MW on the industrial areas and waste plants
  - Dubai 5 MW
  - Senegal 50 MW
  - Guinee 100 MW
  - Guinee-Bissau 100 MW



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### **EEMAX**

### **Irradiation and Lands**

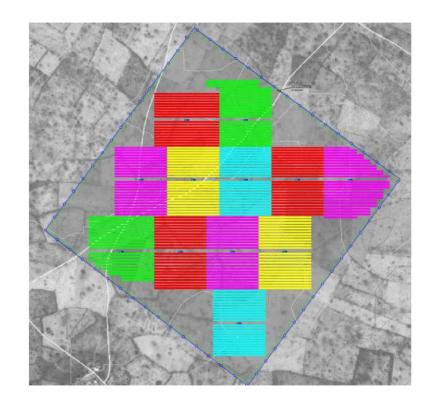


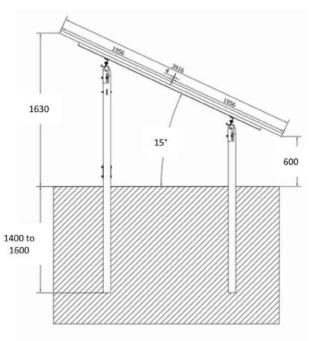


### **Sub station**



### **Position Plan**





**EEMA** 

### **Structures**



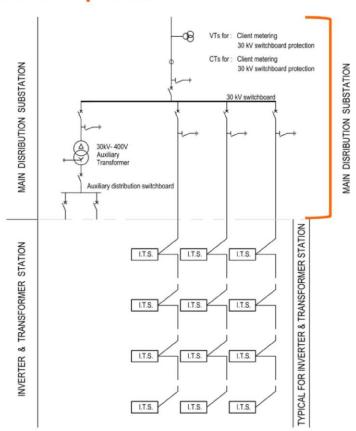
**EEMA** 

### **Structures**





### **Electric plants**







### **PV** and Storage





Capacity: PV 40 kW + BESS 320 kWh

+ Diesel 415 kVA

Electricity saved each year: 84,096 kWh Estimated annual savings: US\$ 56,000



### **EEMAX**

### Intelligent micro-grid system





Capacity: 30 kW / 100 kWh Type: PV + Storage + Diesel



Capacity: 100 kW / 200 kWh Type: PV + Storage + Diesel

### **Summary**

#### **PROJECT DESCRIPTION**

- Technical characteristics:
  - blocks of 2,480 MWp, 2 MWac,
  - Ratio DC/AC = 1,24
  - Power @ POC = 200MWac
  - Grid connection Point about 1.5 km
  - Sandy ground
  - Lands 424Ha
- Grid connection:
  - Voltage: 90 kV 30 kV
  - Frequency 50 Hz
  - SOIGEA for measuring the power factor at the PDL (metering point) for reagent control

#### **TECHNICAL DATA**

■ NOCT*	[°C]		45 ± 2
■ Tilt	[°]		15°
Azimuth (from N	lord) [°]		180°
Shading Angle	[°] or	GCR [%]	17°
Installed power	[kWp]		200000
Module namepla	330		
Number of Pv m	20		
■ Inverter Type and power [kVa]			925
Battery Type and power [kW]			300

\* Nominal temperature of the operating cell

























# Carlo Vergano

Project Manager ROWS UAE Pavillon Duplomat

























# Prezi Slides

https://prezi.com/view/yBuEdYbgAbXNmA4TsEUW/

























# Massimiano Tellini Head Circular Economy Intesa Sanpaolo

# **Circular Economy**

The 21st century economic paradigm for a positive development



## Vision

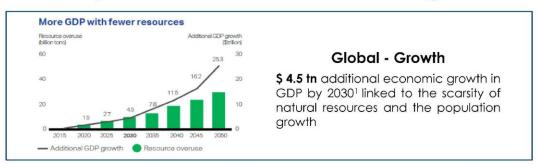
Innovation as a force for good

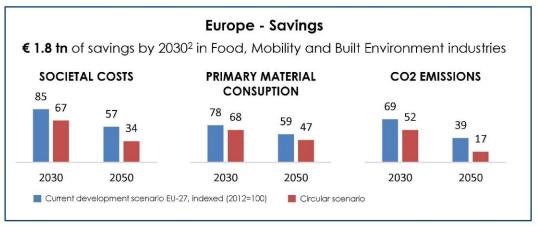
# Mission

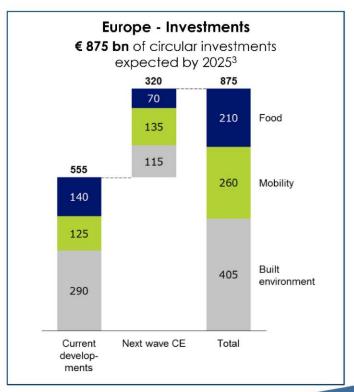
Exploring business models of the future to discover new assets and skills that support the long-term competitiveness of the Group and its customers as we become the driving force of the New Italian Economy



# CE Impact: Growth, Savings and Investments









### **Linear Risks**

The exposure to the effects of linear business practices will negatively impact an organization's ability to continue its growth path

Linear business practices

Fines for legal violations

		Utilise non-renewable resources	Prioritise sales of new products	Fail to collaborate	Fail to innovate or adapt
NISK IDCIOIS	Market	Scarcity of primary resources	Bans on trade of waste	Limited opportunities to expand to new markets	Scarcity of resources
	Wa	Volatility of resource prices	Volatility of resource prices		Volatility of resource prices
	Operational	Internal process failures	Worker safety issues	Supply chain inefficiencies	Inability to hire new talent
	less	Changing demand for sustainable solutions	Disruptive new business models	Disruptive new technologies	Disruptive new technologies
	Business	Decreasing cost of renewables	Decreasing margins from		Disruptive new business models

Current risk assessments and disclosures do not comprehensively account for 'Linear Risks', and as a result financial portfolios are loaded with investments exposed to these risk factors without being properly considered in the risk assessment process.

commoditisation

Requirements for extended producer

responsibility



More stringent environmental

laws

Fines for legal violations

More stringent environmental laws

Risk factors

Lega

# Intesa Sanpaolo and the Ellen MacArthur Foundation



- Dame Ellen MacArthur is a successful solo long-distance yachtswoman. In 2005 she broke the world record for the fastest solo circumnavigation of the globe, thus gaining international renown
- Her Foundation is the world most influential and authoritative player on Circular Economy
- They work with Entrepreneurs, Government and Universities to accelerate system shift towards CE

Since December 2015,
Intesa Sanpaolo Group
is the only
Financial Services
Global Partner of the
Ellen MacArthur
Foundation





**CE100** is a global platform for companies, innovators and regions to accelerate the transition to CE



# Intesa Sanpaolo: an Impact Bank







On January 28<sup>th</sup>, Intesa Sanpaolo publicly renewed its commitment to creating a positive impact on both society and the environment.

Carlo Messina, CEO of Intesa Sanpaolo, highlighted the support to Circular Economy as a key strategic pillar to achieve this goal.

He was supported by renowned global leaders such as Andrew Morlet, CEO of Ellen MacArthur Foundation and Robert Kapito, President and Director of BlackRock, who both held speeches at the Intesa Sanpaolo event.



## **ISP CE Plafond**

Eligibility criteria to access the € 5 bn credit facility dedicated to circular initiatives

### 1. Product life extension

Solutions that extend the product life or that increase cycles of use of goods and/or materials

### 2. Renewable resources

Production processes fueled by and / or products made of renewable or recycled resources

# 3. Resource efficiency/effectiveness

Products / services that optimize efficiency or effectiveness of resources consumption

# 4. Recyclable products

Products that can fully recycled or composted

5. Enabling technologies

Innovative technologies to enable circular models











Developed in partnership with





# The Distinctive Position of Intesa Sanpaolo

Origination of Long Term strategic relations with key stakeholders for creating meaningful impact







EU Commission
"Circular
Economy
Financing Expert
Group"

WEF "Platform for Accelerating the Circular Economy" WORLD ECONOMIC FORUM

Alliance for the Circular Economy and Circular Manifesto

Members of the Alliance are Intesa Sanpaolo Enel, Bulgari, Eataly, Costa Crociere, Ferragamo, Novamont and Fater.



In 2018, Intesa Sanpaolo has been core partner in the development and launch of the **Italian Position Paper on Circular Economy**.

Circular Economy Project - Reputational Passport 1

5% increase of the reputational capital of the Bank 22% rise of the reputational capital of the Innovation Center

INTESA SANDAOLO
INNOVATION CENTER

### To continue this conversation...

### Circular Economy Team



innovationcenter.circulareconomy@intesasanpaolo.com

"The Circular Economy represents a huge opportunity to reconnect Business & Society, re-thinking financial instruments to support the re-design of the industrial ecosystem"

...thanks!



# **Appendix**

# Intesa Sanpaolo Innovation Center: Main objectives



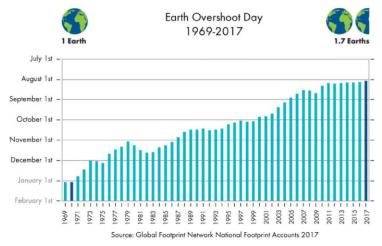


# The Linear Economy: Take > Make > Dispose

A model embedded with critical risks

Materials are **extracted**, **manufactured** into products, **sold** to customers, and ultimately **disposed off**.





### **Linear Risks**

Utilse non-renewable resources (scarce)

Prioritise new products (planned obsolescence)

Fail to collaborate

Fail to innovate or adapt



Market risks (price volatility)

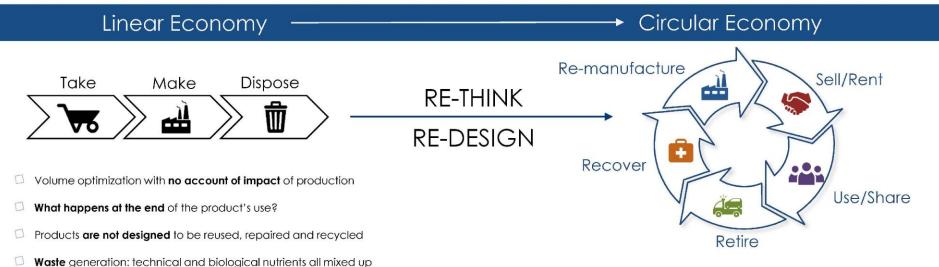
Operational risks (supply chain inefficiencies)

Business risks (consumer trend)

Legal and regulatory risks

# Transition towards the Circular Economy

A new future-proof value creation model



If the present growth trends in world population, industrialization, pollution, food production, and resource depletion continue unchanged, the limits to growth on this planet will be reached sometime within the next one hundred years.



The Club of Rome, The Limits to Growth (1972)



# The Circular Economy Principles

Decouple economic growth from the consumption of finite natural resources

Underpinned by a transition to Renewable Energy Sources, the circular model is based on three principles:

Design out waste and pollution





Today's economy is massively wasteful. Most of the materials we use, we lose, the things we make are consistently under-utilised, and our efforts to fix it treat the symptoms, not the cause.

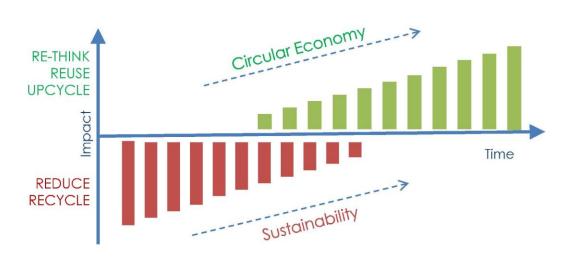
Andrew Morlet, CEO of the Ellen MacArthur Foundation



# The Limits of Sustainability

Sustainability lacks of a systemic approach, which - on the other hand - is a main pillar of the Circular Economy







# Globalize the Circular Economy

A global need to share data and coordinate industrial policies and trade - Nature



### A global strategy for the circular economy must include:

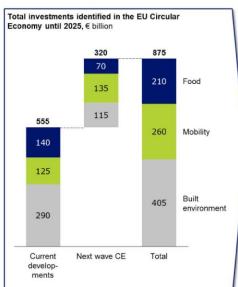
- a global database to capture links between resource uses
- a global platform for sharing knowledge about the circular economy
- international alliances to promote large-scale experimentation
- standards for performance measurement, reporting, accounting and future products
- ways to enforce regulations, settle disputes and implement sanctions on a global scale

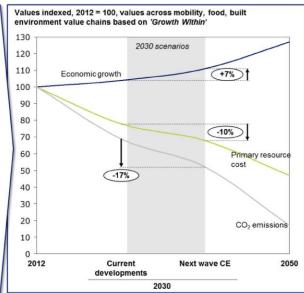
# ReSOLVE: a Circular Framework





# CE Impact: € 875 bn Investments in Europe by 2025





The business community is able to not only think in terms of short-term shareholder profits, thanks to the rethinking of neo-liberal capitalism which was long overdue. [...] A long-term view in light of the fourth industrial revolution, and the Circular Economy can be done.

Frans Timmermans, First Vice-President European Commission

### MOBILITY: € 135 bn

- modally integrated shared mobility systems
- transitioning to circular car designs
- ramping up the reverse value chain for vehicles through focusing on remanufacturing

### FOOD SYSTEM: € 70 bn

- fully regenerative agricultural practices
- closing organic nutrient loops
- scaling high-productivity indoor urban farming opportunities
- developing next-wave protein sources

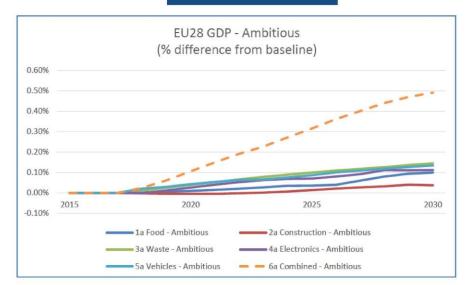
### BUILT ENVIRONMENT: € 115 bn

- designing and constructing buildings based on circular principles
- closing loops on building construction and demolition materials
- building circular cities



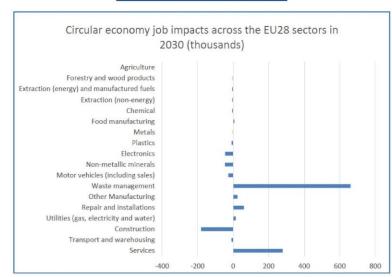
# CE Impact: EU Labour Market by 2030

+ 0,5% GDP (compared to baseline)



- Decrease in production activities, increase in Recycle and Repair
- Highest growth in Waste management and Motor vehicles



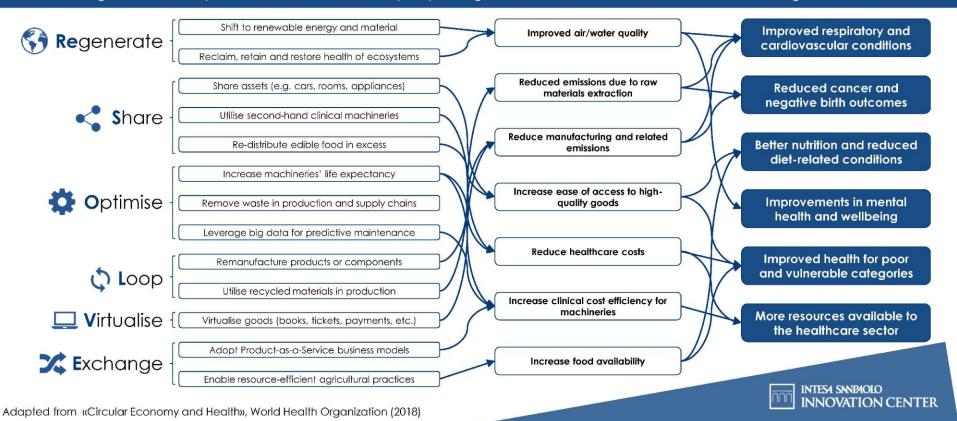


- Benefits on labour market to be heterogeneously spread across countries
- **Education** as key enabler to develop the required skillset



# Circular Economy: a positive impact for global health

According to the **World Health Organization**, CE might have implications for health both directly, enabling clinical savings with circular procurement, and indirectly, improving environmental conditions and thus reducing diseases.



# Circular Economy, Cities and Food

### **CURRENT FOOD SYSTEM**

- Environmental degradation
- The system is wasteful
- The system is not resilient and does not produce healthy outcomes

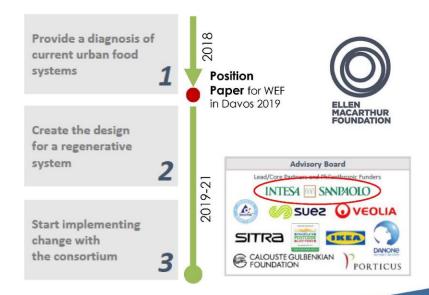
### **CIRCULAR FOOD SYSTEM**

- Close loops of nutrients and other materials
- Cascading value from by-products
- Diversity of production
- · The power of digitalization

# Role of cities?

### CITIES AND THE CIRCULAR ECONOMY FOR FOOD

### Restorative and regenerative urban food systems





# Circular Economy Standard

An Intesa Sanpaolo tool to measure a company's circularity along the value chain

### Value chain

Input of the production process



### Output, Distribution and Sale

Internal organization



### Resources

Use of renewable energy and biological or fully recyclable nutrients



### Design

**Production process** 

Easy to decompose product development (design for disassembly)



### Product

Market for recyclable, regenerable products with extended useful life



### Infrastuctures

Adopting sustainable work environments and

low impact transport



### **Procurement**

Sustainable/circular suppliers and access to products or services through leasing, hiring, sharing or product as a service



### Recycling

Recovery and reintroduction into the production cycle of material resources and energy from scrap processing/waste



### Distribution

Delivery of goods and services to customers via sharing platforms or product as a service models



### HR

Education and awareness for employees on EC issues and sharing / collaboration incentives



### Equipment

Use of energy safe equipment/machinery, low environmental impact, high safety and low input consumption



### **A** Life extension

Repair / regeneration, resale and remanufacturing of intermediate and finished products



### Logistics

Reverse Logistics for future recycling, reaeneration, remanufacturing and re-placing on the market



### Management

Managers updated and aware of new themes and decision-makina processes in line with CE business models

# Transforming the Linear Model

Reliance on finite natural resources is being overlooked by the financial sector

"Supporters of the circular economy believe it is the only option for the future. Natural resources are running out so it is also a sensible business decision. But not everyone perceives the risk as urgent.

What is still needed is a widespread explanation of how moving to a circular economy could reduce many of the world's sustainability issues – and just how untenable the decision would be to continue with a linear model." – The Banker

You need to bring it into every business and product lines, in your normal operations, so it becomes part of the culture of 75,000 employees that all start pulling on the same side of the rope rather than [leaving it to the] corporate social responsibility department, where you have 20 people doing something about it.



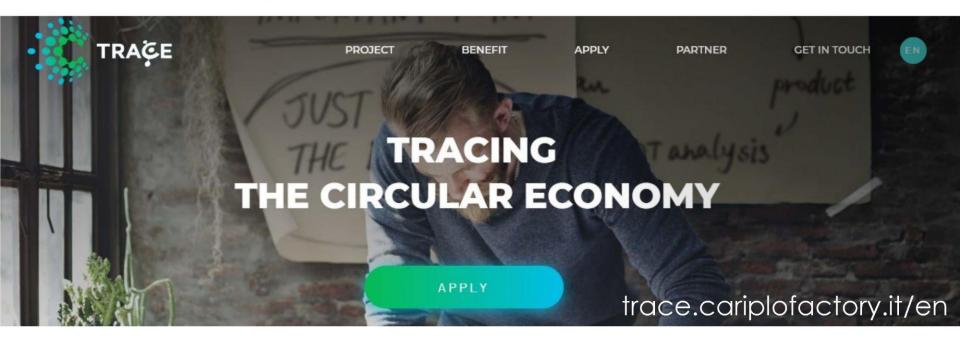
Frans Van Houten, CEO of Philips





# **TRACE**

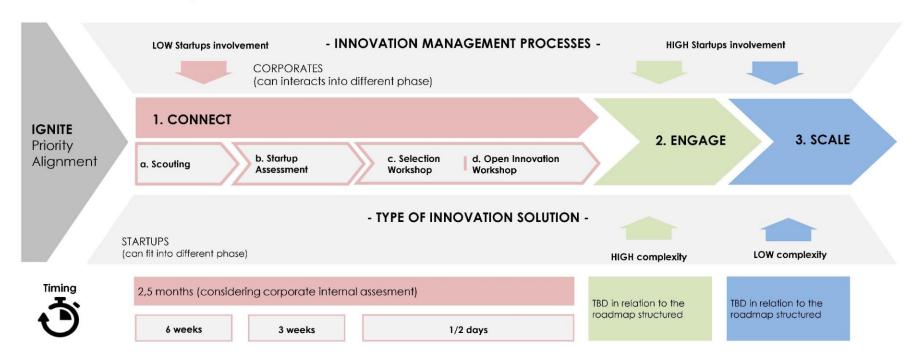
Intesa Sanpaolo web platform to trace the Circular Economy







# **CE Lab: Open Innovation Process**



In partnership with and powered by







**COMMENT & PROFILES** 

# Why more banks must support the circular economy

Carlo Messina | 1/03/2019 9:00 am

On March 1<sup>st</sup>, Carlo Messina, CEO of Intesa Sanpaolo, published an article on The Banker stating as follows: "Circular Economy redefines the approach to value creation. It is a disruption to the business model that Intesa Sanpaolo is supporting and more banks should be doing the same".

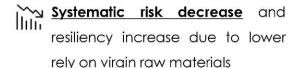
The financial sector, especially from a de-risking perspective, should play a crucial role in **unlocking opportunities** while supporting clients in reorienting their business strategies.

The current linear model embeds critical risks for businesses, which then scale to a systemic level through today's industrial processes. Circular Economy can **mitigate linear risks** and create opportunities in terms of resource efficiency and profitability gains.



# 3R Model: a Circular Perspective for Finance

# Risks Revenues Reputation



A more stable economy, able to control finite stocks and balance renewable resources flows

CE as a driver for boosting the corporate banking market and regenerate banks' credit portfolios with safer counterparts



New revenue patterns provided by sharing economy, extended life products and product-as-aservice business models



<u>management industry</u> with a new asset class and structured securities



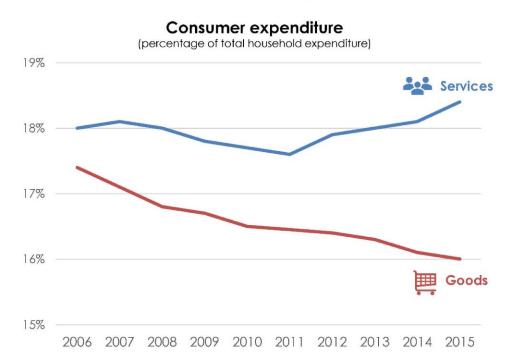
innovation: support the growth of the real economy pursuing the wellness and the environment

Reputation capital: increase the bank reputation thanks to a new strategic position in the market



# Circular Economy and Servitization

Servitization is the way forward to achieve economic growth while having an environmentally sustainable approach



### Circular Servitization cases



Through **Light-as-a-Service**, Philips installs and mantains lighting at a fixed fee while retaining its ownership. This also prevents customers to made upfront investments in new hardware.



Car2Go provides a **Car Sharing** service that increases the utilization rate of vehicles and reducing costs for drivers. The company is fully transitioning its fleet towards electric cars.



Vigga is an online platform that offers **Dress-as-a-Services** for babies. This generates savings for families, that are no longer forced to keep buying new clothes for their fast-growing children.



# CE as a Strategic Driver of Value Creation



In 2018 Intesa Sanpaolo claimed in the 4 year Business Plan its will to invest and incentivize the Circular Economy, leveraging on two strategic initiatives: a CE Plafond for SMEs and Large Corporations and a CE Fund targeting startups and companies in need of equity for growth



Through the CE Plafond, ISP aims to give the most innovative circular economy companies or projects access to credit at the best possible terms.

This decision is in line with the Group's objectives to support businesses that invest in moving toward this regenerative model.

# ISP CE Lab, Milan

24th September 2018: launch of the CE Lab















A Lab dedicated to the Circular Economy, open innovation and young talents, based in Milan at Cariplo Factory, has been inaugurated with the presence of Ellen MacArthur



# ISP CE Lab: Framework

A multistakeholder framework to develop circular solutions with our clients

Focused on 3 strategic pillars divided into 5 programs designed to ensure the achievement and qualification of the strategic goal



### Positioning & Dissemination

Position the CE Lab as a primary hotspot contributing to the dissemination of culture and knowledge of the Circular Economy as an instrument of public and private engagement as well as for



### **Business Activation**

Joining forces and providing support for the design implementation and execution of innovative and transformative projects in the Circular Economy space.



### **Open Innovation**

Engaging existing and prospect clients through the business units of the Group to scout opportunities and to facilitate matching from a strategic and technological perspective.



business opportunities origination.



**Experimenting Circularity** 





Scouting & Acceleration

Matchina

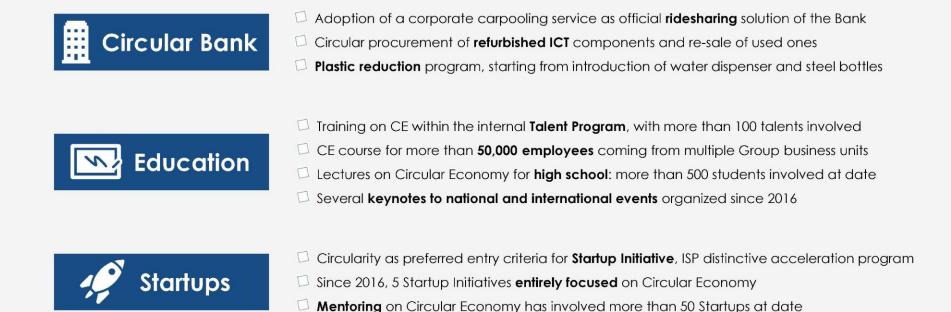
Partnerships:







# **Enabling Internal and External Transformation**





# Long-term innovation: future-proof competitiveness



New business



New value assessment criteria

### Creation of value for the group





New assets and skills



New business with the champions of tomorrow



# Circular Economy and GHG Emissions

CE strategies for materials and products could reduce GHG emissions by 56% \*

- 34% RECIRCULATION 2050 Baseline Scenario More high-value recycling GHG **Emissions** 

CO<sub>2</sub>: 530 Mt/y

### Less GHG per Material

resulting in less primary material production and leading to lower emissions per ton of material

- 10%

### 2. PRODUCT MATERIAL **EFFICIENCY**

### Less Material per Product

Less material input for each product thanks to improved production process, reuse of components and re-design of products

- 12%

### 3. CIRCULAR BUSINESS MODELS

### Less Product per Service

Fewer products required to achieve the same benefits or service, thanks to higher utilization (Sharing, PaaS) and longer products' lifetime

Circular Scenario

GHG **Emissions** 

CO<sub>2</sub>: 234 Mt/y



























# Energy, Water & Environment

Opportunities and challenges for strategic partnerships with Italian companies in the evolving UAE energy sector

























# Roberto Zanino Dep. Energy Politecnico Torino

# Energy-WaterEnvironment Key R&D efforts @ Politecnico di Torino to strengthen cooperation with MENA Countries

Roberto Zanino roberto.zanino@polito.it

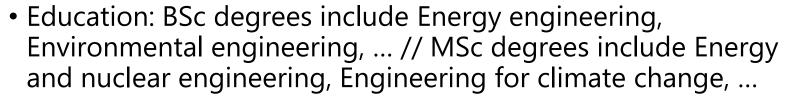
**Rector's Delegate for European Relations** 

Acknowledgments: P. Asinari, E. Bompard, S. Corgnati, F. Laio, P. Lombardi, G. Mattiazzo, R. Sethi



# Politecnico di Torino (PoliTo)

- ~35000 BSc+MSc students (15% international)
- ~1000 PhD students
- ~1000 professors
- ~300 MEur annual budget



Research: Six top 50 in 2019 QS world ranking by subjects



### **PoliTo Platforms**

### **PLATFORMS**

Tools to communicate, promote and value

all PoliTo research activities in strategic areas of interest for companies & businesses → IMPACT!

PoliTo Platforms to be boosted.

## Energy and Water

- Circular economy and Clean Tech
- Digitalization/Al
- Manufacturing 4.0
- Mobility
- Urban and regional



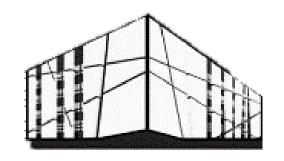




# **Energy@PoliTO. The Energy Center Initiative**



New building within the campus of POLITO that hosts companies, start-ups and public administrations active in the field of energy technology, management and policy





It gathers a multi-disciplinary group of PoliTo faculty devoted to discovering the best technoeconomic, social and environmental solutions for a transition toward a more sustainable society



# **Energy Center Initiative. Companies and institutions involved**

































CITTA DI TORINO











ENERGY lab SECURITY









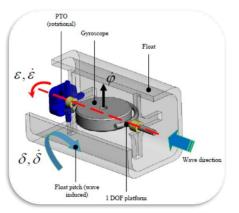
### EC-Lab. Research

**Competences and knowledge booster** | Vertical research is developed within each Department. EC-Lab fosters a multi-disciplinary and multi-layer approach **EC-Lab RESEARCH MULTI-SCALE & MULTI-VECTOR ENVIRONMENTAL IMPACT TERRITORIAL PLANNING MATERIALS FOR ENERGY BIOLOGICAL PROCESSES** THERMOCHEMICAL & MITIGATION OF THE ENERGY MODELLING DATA ANALYTICS & COMMUNICATION POWER SYSTEMS & CONVERTERS SOCIO-ECONOMIC ELECTROCHEMICAL STRUCTURES FOR *TECHNOLOGIES* RENEWABLE **FOR ENERGY ANALYSIS** SYSTEMS



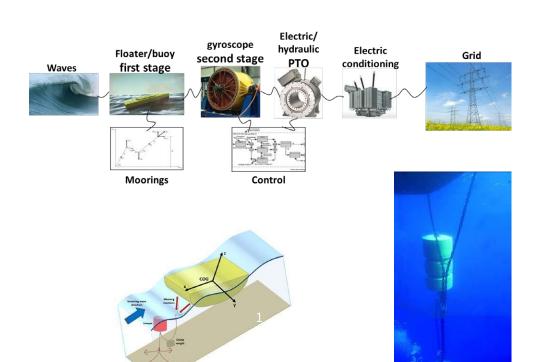


# **PoliTo marine energy technology**

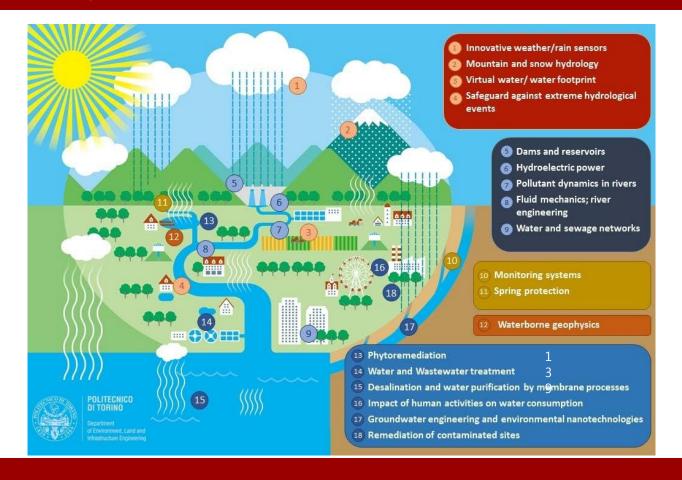


ISWEC (Inertial Sea Wave Energy Converter) is composed of a sealed hull carrying inside a gyroscopic platform. The mechanical energy harvested from the waves through the gyro is converted in electricity from a generator





# **Water studies @ DIATI**



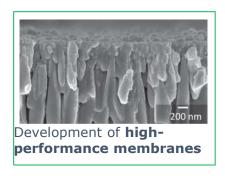


### **Desalination & wastewater treatment**

- **Desalination**, freshwater production, and wastewater reuse by polymeric membranes driven by hydraulic pressure or osmosis.

CENTEReverse osmosis Forward osmosis Membra

Nano/ultra/microfiltration

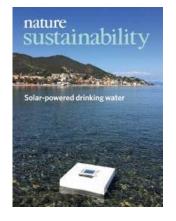






**CLEAN** 

# PoliTo desalination technology





### **ARTICLES**

https://doi.org/10.1038/s41893-018-0186-x

# Passive solar high-yield seawater desalination by modular and low-cost distillation

Eliodoro Chiavazzo 🌣, Matteo Morciano 💿, Francesca Viglino, Matteo Fasano 💿 and Pietro Asinari 💿 \*

Although seawater is abundant, desalination is energy intensive and expensive. Using the Sun as an energy source is attractive for desalinating seawater. Although interesting, current passive devices with no moving parts have unsatisfactory performance when operated with an energy flux lower than 1 kW m<sup>-2</sup> (one sun). We present a passive multi-stage and low-cost solar distiller, where efficient energy management leads to significant enhancement in freshwater yield. Each unit stage for complete distillation is made of two hydrophilic layers separated by a hydrophobic microporous membrane, with no other mechanical ancillaries. Under realistic conditions, we demonstrate a distillate flow rate of almost 3 l m<sup>-2</sup> h<sup>-1</sup> from seawater at less than one sun—twice the yield of recent passive complete distillation systems. Theoretical models also suggest that the concept has the potential to further double the observed distillate rate. In perspective, this system may help satisfy the freshwater needs in isolated and impoverished communities in a sustainable way.



NATURE SUSTAINABILITY | VOL 1 | DECEMBER 2018 | 763-772 | www.nature.com/natsustain

# **Concentrated Solar Power modeling**

